

Onderhoud:A v W

EA coordinator

30 Jan 2013

Onderhoud formaat:

1. Wys WoLAF for EA Model and Method.
2. Wys Self-assessment tool.
3. Vra vir kommentaar

Comments:

- EA is world-wide perceived as important for organisations but people resist and do not implement EA.
- It is assumed that if EA is adopted at top management level it is accepted by everyone else in the organization. People don't accept EA – they see EA just as documentation and extra work and effort. They don't see EA's role in planning.
- Projects are “business-goal” driven – leave the documentation for later. People do the projects but not everything is documented and valuable knowledge are lost.
- In our organisation EA is initially communicated to stakeholders = small start.
- Role of architect – most of the time = mediator between business and technology. Must explain the relevancy of EA – not always easy for everybody involved to understand.
- Business decisions are taken at executive/manager levels and communicated – results of decisions and all the changes that accompany the decisions are not always understood. IT and IM are however affected by business decisions.
- Decisions are outcomes based, to keep company's competitive advantage worldwide.
- The Zachman Framework for Enterprise Architecture is still the easiest framework to use. TOGAF is a process but Zachman describes everything that is needed for organizational EA. EA roles and coordination of EA work are explained.
- We use HR to address EA concerns in sub-organisations.
- Organisation-wide EA is too complex – cannot be implemented in a short time. Difficult to present an overall view of EA – result is that people do not buy-in. Challenge is to combine fragmented pieces of information.
- Demand for change and tempo of change are so huge. This makes thorough planning and documentation difficult.
- Cooperation – we do things because we have to. Collaboration – same goal and outcomes driven.